

2. Overall Summary

September 2015

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities and Business	96	82	14	15	642	560	82	13	1,054	1,054	-	839
Corporate Support	236	305	-69	-29	1,859	1,887	-28	-2	3,319	3,357	-38	3,247
Environmental and Operational Services	189	188	1	1	1,191	1,218	-27	-2	2,474	2,673	-199	2,536
Financial Services	446	429	17	4	2,158	2,289	-131	-6	5,091	5,040	51	4,847
Housing	66	67	-2	-3	483	509	-26	-5	730	730	-	725
Legal and Governance	41	49	-8	-18	358	361	-3	-1	634	685	-52	541
Planning Services	104	78	25	25	626	472	153	24	1,267	1,169	97	1,060
NET EXPENDITURE (1)	1,178	1,198	-20	-2	7,316	7,297	19	0	14,569	14,710	-141	13,795
<i>Adjustments to reconcile to amount to be met from Reserves</i>												
Direct Services Trading Accounts	-19	-35	16	84	-146	-181	35	24	-84	-79	-5	-192
Capital charges outside General Fund	-5	-5	-0	-0	-32	-31	-0	-0	-63	-63	-	-60
Support Services outside General Fund	-14	-14	0	1	-83	-84	1	1	-168	-168	-	-168
Redundancy Costs - all	-	24	-24	-	-	24	-24	-	-	-	-	31
NET EXPENDITURE (2)	1,140	1,168	-28	-2	7,056	7,025	31	0	14,254	14,400	-146	13,406
Revenue Support Grant (incl. CT Support)	-126	-126	-	0	-758	-758	-	0	-1,516	-1,516	-	-2,232
Retained Business Rates	-161	-161	-	0	-967	-967	-	0	-1,934	-1,934	-	-1,898
New Homes Bonus	-152	-152	-	0	-909	-909	-	0	-1,818	-1,825	7	-1,396
Council Tax Requirement - SDC	-775	-775	-	0	-4,649	-4,649	-	0	-9,298	-9,298	-	-9,010
Property Investment Strategy Income	-	-91	91	-	-	-270	270	-	-	-383	383	-
NET EXPENDITURE (3)	-74	-137	63	-86	-227	-529	302	-133	-312	-556	244	-1,129
<i>Summary including investment income</i>												
Net Expenditure	-74	-137	63	-86	-227	-529	302	-133	-312	-556	244	-1,129
Investment Impairment	-	-	-	0	-	-	-	0	-	-	-	-
Interest and Investment Income	-28	-25	-3	12	-158	-138	-20	-12	-301	-281	-20	-227
OVERALL TOTAL	-102	-161	60	59	-385	-667	282	-73	-614	-837	224	-1,357
Planned appropriation (from)/to Reserves	-	-	-	-	-	-	-	-	614	614	-	-
Additional Appropriation to Budget Stabilisation Reserve	-	-	-	-	-	270	-270	-	-	383	-383	-
(Surplus)/Deficit	-	-	-	-	-	-	-	-	-	159	-159	-1,357

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 2015	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities & Business												
SDC Funded												
Administrative Expenses - Communities & Business	1	0	1	76	7	4	3	49	14	14	-	7
All Weather Pitch	-0	-2	2	-	-1	-2	1	153	-2	-2	-	-2
Community Development Service Provisions	-0	-	-0	-	-3	-4	2	74	-5	-5	-	-5
Community Safety	13	13	-0	-2	85	76	9	10	173	173	-	183
Economic Development	13	8	5	38	33	37	-4	-12	49	49	-	76
Economic Development Property	27	18	8	31	160	138	22	14	242	242	-	-
Grants to Organisations	3	2	0	3	169	168	1	0	184	184	-	181
Health Improvements	3	1	2	73	17	14	3	18	34	34	-	45
Leisure Contract	12	10	2	15	113	102	11	10	227	227	-	207
Leisure Development	-	-	-	-	10	10	0	1	20	20	-	20
The Community Plan	4	4	-0	-2	24	24	-0	-0	49	49	-	46
Tourism	2	2	-1	-53	20	24	-5	-24	31	31	-	32
West Kent Partnership	3	1	2	58	-16	-18	2	10	-	-	-	-
Youth	3	1	2	70	19	15	3	18	38	38	-	47
Total Communities & Business (SDC Funded)	82	60	22	26	637	589	48	8	1,054	1,054	-	839
Externally Funded												
Business Area Improvement Fund	-	-	-	-	-	1	-1	-	-	-	-	-
Choosing Health WK PCT	10	7	3	31	-4	9	-13	-345	-	-	-	-
Community Sports Activation Fund	1	5	-3	-265	8	-6	14	179	-	-	-	-
Dunton Green Project	-	3	-3	-	-	9	-9	-	-	-	-	-
Falls Prevention	-	0	-0	-	-	0	-0	-	-	-	-	-
New Ash Green	-	-	-	-	-	1	-1	-	-	-	-	-
Partnership - Home Office	3	3	-1	-18	1	1	0	9	-	-	-	-
PCT Health Checks	-	-	-	-	-	-0	0	-	-	-	-	-
PCT Initiatives	-	2	-2	-	-	0	-0	-	-	-	-	-
Repair & Renew Flood Support Scheme	-	-	-	-	-	-0	0	-	-	-	-	-
Troubled Families Project	-	-	-	-	-	-2	2	-	-	-	-	-
West Kent Partnership Business Support	-	1	-1	-	-	-42	42	-	-	-	-	-
Total Communities & Business (Ext Funded)	14	22	-7	-52	5	-28	33	649	-	-	-	-
Total Communities & Business	96	82	14	15	642	560	82	13	1,054	1,054	-	839

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 2015	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Corporate Support												
Administrative Expenses - Corporate Support	1	4	-3	-288	6	12	-7	-121	27	27	-	29
Administrative Expenses - Human Resources	1	1	0	12	7	8	-1	-22	14	14	-	14
Administrative Expenses - Property	0	0	0	-	2	2	0	19	4	4	-	2
Asset Maintenance Argyle Road	-	-	-	-	31	34	-2	-8	69	69	-	10
Asset Maintenance Hever Road	0	2	-1	-	3	46	-43	-1,547	6	29	-23	34
Asset Maintenance IT	21	3	18	87	126	112	14	11	263	263	-	260
Asset Maintenance Leisure	14	5	9	62	82	73	9	11	167	167	-	198
Asset Maintenance Other Corporate Properties	1	1	0	43	6	9	-3	-50	30	30	-	47
Asset Maintenance Sewage Treatment Plants	1	-	1	100	4	3	1	25	8	13	-5	39
Asset Maintenance Support & Salaries	10	6	4	40	45	45	0	1	92	92	-	88
Bus Station	1	0	1	65	7	8	-1	-11	15	13	2	16
Corporate Projects	-	-	-	-	-	4	-4	-	-	-	-	85
Estates Management - Buildings	-18	-15	-3	-15	-13	-0	-13	-99	-37	-26	-10	-74
Housing Premises	1	-3	4	617	-9	-2	-7	-74	-1	7	-7	-4
Support - Central Offices	13	18	-5	-37	344	347	-2	-1	430	421	9	493
Support - Central Offices - Facilities	20	25	-5	-23	121	127	-6	-5	247	251	-3	246
Support - Contact Centre	37	32	5	12	220	224	-3	-2	441	441	-	387
Support - General Admin	19	19	1	3	137	91	46	34	270	270	-	241
Support - Human Resources	21	23	-2	-8	127	132	-5	-4	272	272	-	271
Support - IT	88	182	-93	-105	573	571	2	0	906	906	-	765
Support - Local Offices	0	0	-0	-	20	23	-3	-14	56	56	-	61
Support - Nursery	-	-	-	-	-	1	-1	-	-	-	-	3
Support - Property Function	3	3	0	13	20	19	1	5	39	39	-	34
Total Corporate Support	236	305	-69	-29	1,859	1,887	-28	-2	3,319	3,357	-38	3,247

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 2015	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Environmental and Operational Services												
Administrative Expenses - Building Control	1	1	-0	-20	5	5	-1	-12	9	9	-	5
Administrative Expenses - Direct Services	-	-0	0	-	-	0	-0	-	-	-	-	0
Administrative Expenses - Health	2	0	2	78	13	3	9	73	26	26	-	11
Administrative Expenses - Transport	1	0	1	88	5	3	2	46	10	10	-	10
Air Quality (Ext Funded)	-	3	-3	-	-	3	-3	-	-	-	-	3
Asset Maintenance Car Parks	2	-	2	100	9	-	9	100	19	34	-15	20
Asset Maintenance CCTV	1	2	-1	-56	8	4	5	56	16	16	-	15
Asset Maintenance Countryside	1	-	1	100	4	-	4	100	8	8	-	5
Asset Maintenance Direct Services	3	2	1	23	18	20	-1	-7	37	37	-	49
Asset Maintenance Playgrounds	1	1	0	19	7	1	6	87	14	14	-	1
Asset Maintenance Public Toilets	1	-	1	100	7	0	7	94	14	14	-	0
Building Control	-15	2	-17	-111	-89	-40	-50	-55	-159	-103	-56	-113
Building Control Discretionary Work	-1	-0	-0	-50	-4	0	-5	-105	-9	-9	-	3
Building Control Partnership Hub (SDC Costs)	-0	0	-0	-	-0	0	-0	-	-	-	-	-
Building Control Partnership Implementation & Project Costs	-	-	-	-	-	-6	6	-	-	-	-	-
Building Control Partnership Members	-	-	-	-	-	5	-5	-	-	-	-	-
Car Parks	-166	-164	-2	-1	-880	-860	-20	-2	-1,803	-1,773	-30	-1,658
Car Parking - On Street	-35	-56	21	58	-238	-283	46	19	-467	-467	-	-440
CCTV	13	9	3	25	142	141	0	0	238	238	-	260
Civil Protection	3	2	1	23	18	15	3	16	34	34	-	26
Dangerous Structures	1	1	0	24	5	4	1	24	10	10	-	19
Dartford Environmental Hub (SDC Costs)	-3	0	-4	-114	-7	0	-7	-107	-10	-10	-	-
EH Animal Control	1	2	-1	-76	8	6	2	21	1	1	-	24
EH Commercial	19	17	2	11	129	117	12	10	260	260	-	257
EH Environmental Protection	15	26	-11	-71	181	182	-1	-1	368	358	10	377
Emergency	5	5	0	7	32	30	2	5	64	64	-	61
Estates Management - Grounds	8	19	-11	-134	49	72	-23	-47	98	123	-25	125
Kent Resource Partnership	25	10	15	60	-145	-160	15	10	-	-	-	-
Land Charges	-6	-8	2	32	-34	-46	12	35	-98	-108	10	-116
Licensing Partnership Hub (Trading)	0	1	-1	-	0	3	-3	-	-	-	-	-
Licensing Partnership Members	-	-	-	-	-	0	-0	-	-	-	-	-
Licensing Regime	-8	-9	1	18	-3	-5	2	74	-0	-0	-	10
Markets	-20	-17	-3	-14	-93	-87	-6	-6	-190	-190	-	-183
Parks and Recreation Grounds	8	12	-3	-42	49	48	0	1	98	113	-15	118
Parks - Rural	9	9	-0	-6	52	106	-54	-105	103	143	-40	62
Public Conveniences	3	4	-1	-23	24	31	-6	-27	43	51	-8	56
Public Transport Support	0	-	0	-	0	-	0	-	0	0	-	-
Refuse Collection	216	218	-2	-1	1,255	1,280	-25	-2	2,415	2,455	-40	2,359

Street Cleansing	101	98	3	3	630	623	7	1	1,255	1,255	-	1,235
Street Naming	1	- 0	1	102	7	- 3	10	138	15	5	10	5
Support - Direct Services	5	2	3	57	27	15	12	46	54	54	-	39
Support - Health and Safety	2	1	0	7	9	8	1	15	18	18	-	14
Taxis	- 4	- 7	3	84	- 10	- 18	8	81	- 18	- 18	-	- 26
Total Environmental and Operational Services	189	188	1	1	1,191	1,218	- 27	- 2	2,474	2,673	- 199	2,536

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 2015

Financial Services

	Period				Y-T-D				Annual Budget	Annual Forecast (including Accruals)	Annual Variance	2014/15 Actual
	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D				
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance				
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Action and Development	1	-	1	100	3	2	1	45	7	7	-	4
Administrative Expenses - Chief Executive	3	-3	6	205	17	5	12	69	36	26	10	10
Administrative Expenses - Financial Services	3	3	0	0	17	21	-5	-28	35	41	-6	31
Administrative Expenses - Transformation and Strategy	0	0	0	-	3	4	-1	-45	6	6	-	4
Benefits Admin	0	0	0	-	-99	-95	-4	-4	794	800	-6	1,092
Benefits Grants	-33	-33	-0	-0	-297	-297	-0	-0	-659	-659	-	-659
Consultation and Surveys	-	-	-	-	-	-	-	-	4	4	-	-
Corporate Management	83	71	12	14	449	448	1	0	1,080	1,080	-	863
Corporate Savings	2	-	2	100	2	-	2	100	-57	-57	-	-
Dartford Partnership Hub (SDC costs)	164	192	-28	-17	993	1,174	-181	-18	-	-	-	-552
Equalities Legislation	-	-	-	-	18	14	4	23	18	14	4	14
External Communications	14	15	-1	-8	68	63	4	6	150	150	-	174
Housing Advances	-	-	-	-	2	1	1	58	2	1	1	1
Local Tax	-29	-44	16	54	-363	-391	28	8	90	65	25	236
Members	44	34	10	22	211	203	7	4	418	413	5	377
Misc. Finance	143	138	4	3	857	882	-25	-3	2,410	2,419	-9	2,604
Performance Improvement	-	-	-	-	6	9	-3	-53	6	6	-	-20
Support - Audit Function	-	-	-	-	-24	-18	-6	-24	146	146	-	187
Support - Exchequer and Procurement	11	10	0	4	63	61	2	4	135	135	-	137
Support - Finance Function	18	11	7	38	107	70	37	35	213	185	28	150
Support - General Admin	12	14	-2	-13	72	76	-4	-5	145	145	-	175
Treasury Management	11	21	-9	-85	53	56	-3	-5	112	113	-2	121
Total Financial Services	446	429	17	4	2,158	2,289	-131	-6	5,091	5,040	51	4,847

3. Net Service Expenditure for each Chief Officer -

September 2015	analysed by Budget area				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Period	Period	Period	Period					Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
<u>Housing</u>	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Administrative Expenses - Housing	1	3	-2	-131	9	10	-1	-12	18	18	-	12
Energy Efficiency	3	4	-1	-30	17	20	-3	-18	25	25	-	26
Gypsy Sites	2	0	2	85	-11	-4	-7	-65	-30	-30	-	-19
Homeless	7	7	-1	-12	39	43	-3	-8	79	79	-	94
Homelessness Funding	3	1	1	42	16	9	7	42	-	-	-	0
Homelessness Prevention	-	-	-	-	-	6	-6	-	-	-	-	4
Housing	28	26	2	6	279	276	3	1	438	438	-	437
Housing Initiatives	1	0	1	77	7	4	3	44	13	13	-	6
Housing Energy Retraining Options (HERO)	2	5	-3	-151	13	32	-19	-149	-	-	-	-
Leader Programme	1	1	0	4	5	5	0	1	10	10	-	10
Private Sector Housing	18	19	-0	-2	109	109	0	0	178	178	-	153
Total Housing	66	67	-2	-3	483	509	-26	-5	730	730	-	725

3. Net Service Expenditure for each Chief Officer -

	analysed by Budget area				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2014/15
	Period	Period	Period	Period					Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
September 2015												
Legal and Governance												
Administrative Expenses - Legal and Governance	4	6	-3	-70	43	39	4	9	65	61	4	63
Civic Expenses	0	0	0	-	15	15	-1	-5	15	15	-	15
Democratic Services	11	13	-2	-20	71	72	-0	-1	139	139	-	112
Elections	-1	-1	0	5	79	79	0	0	73	73	-	57
Register of Electors	10	13	-3	-28	50	55	-5	-9	139	195	-56	131
Support - Legal Function	17	17	-0	-0	101	101	-0	-0	202	202	-	162
Total Legal and Governance	41	49	-8	-18	358	361	-3	-1	634	685	-52	541

3. Net Service Expenditure for each Chief Officer -

September 2015	analysed by Budget area				Y-T-D				Annual	Annual	Annual	2014/15
	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Budget	Forecast	Variance	Actual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	(including Accruals)	Variance	Actual
Planning Services	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Administrative Expenses - Planning Services	3	- 1	3	122	17	20	- 3	- 20	34	35	- 1	28
Conservation	4	4	- 0	- 3	21	22	- 1	- 4	44	44	-	40
Fort Halstead	-	- 12	12	-	-	- 16	16	-	-	- 16	16	- 22
LDF Expenditure	-	- 6	6	-	-	1	- 1	-	-	-	-	53
Planning - Appeals	16	12	3	21	96	78	18	19	193	209	- 16	180
Planning - CIL Administration	-	-	-	-	-	2	- 2	-	-	-	-	3
Planning - Counter	- 0	- 0	- 0	-	- 0	- 0	- 0	-	- 0	- 0	-	- 0
Planning - Development Management	31	34	- 3	- 8	195	94	101	52	334	264	70	71
Planning - Enforcement	23	20	3	13	138	121	17	12	277	248	29	249
Planning Policy	27	27	0	2	159	152	8	5	385	385	-	459
Total Planning Services	104	78	25	25	626	472	153	24	1,267	1,169	97	1,060

4. Cumulative Salary Monitoring

September 2015

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Communities and Business	52	50	1	2	309	258	51	16	618	618	-
Corporate Support	156	154	2	1	962	908	54	6	1,930	1,930	-
Environmental & Operational Services:	426	413	12	3	2,540	2,538	2	0	5,110	5,110	-
- Building Control	36	37	-1	-2	217	219	-1	-1	434	434	-
- Environmental Health	48	50	-2	-4	300	293	7	2	604	604	-
- Licensing	24	24	0	1	144	145	-0	-0	289	289	-
- Operational Services	282	269	12	4	1,694	1,676	18	1	3,385	3,385	-
- Parking & Amenity Services	36	34	2	6	184	206	-22	-12	399	399	-
Financial Services	223	241	-18	-8	1,337	1,453	-116	-9	2,678	2,952	-275
Housing	50	51	-0	-1	301	311	-10	-3	603	603	-
Legal & Governance	48	56	-8	-17	288	347	-58	-20	577	577	-
Planning Services	149	136	13	9	895	846	50	6	1,811	1,723	88
Sub Total	1,104	1,102	2	0	6,634	6,661	-28	-0	13,327	13,514	-187
Council Wide - Vacant Posts	5	-	5	100	22	-	22	100	-20	-20	-
Staff Recruitment and Retention	-	-	-	-	-	-	-	-	155	155	-
TOTAL SDC Funded Salary Costs	1,109	1,102	7	1	6,656	6,661	-5	-0	13,462	13,649	-187
<u>Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>											
Communities and Business Ext. Funded	14	16	-2	-17	83	87	-5	-6	165	165	-
Housing Ext. Funded	18	19	-1	-5	111	113	-2	-2	222	238	-16
	32	35	-3	-10	194	201	-7	-4	387	403	-16
TOTAL All Salary Costs	1,141	1,137	4	0	6,850	6,862	-12	-0	13,849	14,052	-203
Less Allocs to Trading a/cs inc Ext Funded TASK	-233	-217	-16	-7	-1,403	-1,346	-56	-4	-2,801	-2,801	-
Less Allocations to Capital and Asset maint. etc	-	-	-	-	-	-	-	-	-	-	-
Check total to Pay Costs	908	920	-12	-1	5,447	5,516	-69	-1	11,048	11,251	-203

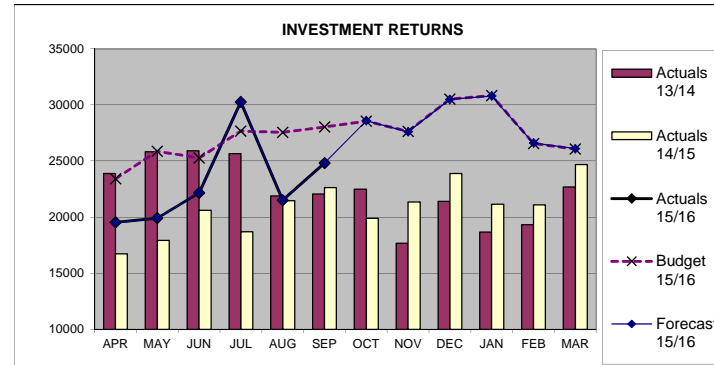
DIRECT SERVICES SUMMARY

September 2015	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-195	-198	2%	3	-1,156	-1,168	1%	11	-2,313	-2,320	7	-27	-95	69	-57	-70	13
CDSU	-5	-5	0%		-27	-27	0%		-54	-54		9	9		17	18	-1
Street Cleaning	-101	-101	0%		-605	-605	0%		-1,210	-1,210		29	14	15	57	50	7
Trade	-27	-27	-1%		-205	-220	7%	15	-375	-360	-15	-27	-23	-4	-17	-6	-11
Workshop	-52	-50	-4%	-2	-312	-290	-7%	-21	-624	-600	-24	-3	-2	-1	-6	-6	
Green Waste	-48	-56	17%	8	-293	-255	-13%	-38	-414	-414		-92	-42	-50	-23	-14	-9
Premises Cleaning	-8	-8	0%		-45	-45	0%		-90	-90		-14	-17	2	-28	-28	
Cesspools	-21	-21	1%		-125	-128	3%	3	-250	-250		-8	-13	5	-16	-16	
Pest Control	-12	-8	-36%	-4	-55	-55	-1%		-82	-82		-15	-12	-3			
Grounds	-11	-11	0%		-65	-65	0%		-132	-132		8	4	4	-8	-9	1
Fleet	-73	-70	-4%	-3	-438	-438	0%		-877	-877			-3	3			
Depot	-23	-16	-32%	-7	-147	-120	-18%	-27	-298	-280	-18	-4	1	-5		5	-5
Emergency	-4	-4	0%		-25	-25	0%		-50	-50		-2	-3	1	-3	-3	
Total Income	-579	-573	-1%	-6	-3,499	-3,441	-2%	-58	-6,767	-6,719	-48	-146	-181	35	-84	-79	-5
Expenditure																	
Refuse	188	171	9%	17	1,130	1,072	5%	57	2,256	2,250	6						
CDSU	6	6	-4%		36	36	0%		72	72							
Street Cleaning	106	106	-1%	-1	634	619	2%	15	1,267	1,260	7						
Trade	30	39	-29%	-9	179	197	-10%	-19	358	354	4						
Workshop	51	53	-4%	-2	309	288	7%	21	618	594	24						
Green Waste	34	31	10%	3	201	212	-6%	-11	391	400	-9						
Premises Cleaning	5	5	8%		31	28	8%	2	62	62							
Cesspools	20	18	9%	2	117	115	2%	2	234	234							
Pest Control	7	8	-18%	-1	40	43	-6%	-2	82	82							
Grounds	12	10	14%	2	73	69	6%	4	123	123							
Fleet	73	71	3%	2	438	435	1%	3	877	877							
Depot	25	17	31%	8	143	122	15%	21	298	285	13						
Emergency	4	4	6%		23	22	4%	1	47	47							
Total Expenditure	560	538	4%	21	3,353	3,260	3%	93	6,683	6,640	43						
Net	-19	-35	84%	16	-146	-181	24%	35	-84	-79	-5						

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Budget 15/16	Variance	Forecast 15/16
APR	23,889	16,720	19,545	23,406	-3,861	19,500
MAY	25,821	17,917	19,918	25,875	-5,957	19,900
JUN	25,924	20,598	22,172	25,272	-3,100	22,200
JUL	25,660	18,694	30,253	27,663	2,590	30,300
AUG	21,900	21,459	21,508	27,560	-6,052	21,500
SEP	22,069	22,633	24,802	28,045	-3,243	24,800
OCT	22,500	19,904		28,556		28,600
NOV	17,673	21,359		27,635		27,600
DEC	21,411	23,875		30,531		30,500
JAN	18,662	21,136		30,831		30,800
FEB	19,308	21,081		26,556		26,600
MAR	22,693	24,697		26,070		26,100
	267,510	250,073	138,198	328,000	-19,623	308,400



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Budget 15/16	Variance	Forecast 15/16
APR	23,889	16,720	19,545	23,406	-3,861	19,500
MAY	49,710	34,637	39,463	49,281	-9,818	39,400
JUN	75,634	55,235	61,635	74,553	-12,918	61,600
JUL	101,294	73,929	91,888	102,216	-10,328	91,900
AUG	123,194	95,388	113,396	129,776	-16,380	113,400
SEP	145,263	118,021	138,198	157,821	-19,623	138,200
OCT	167,763	137,925		186,377		166,800
NOV	185,436	159,284		214,012		194,400
DEC	206,847	183,159		244,543		224,900
JAN	225,509	204,295		275,374		255,700
FEB	244,817	225,376		301,930		282,300
MAR	267,510	250,073		328,000		308,400

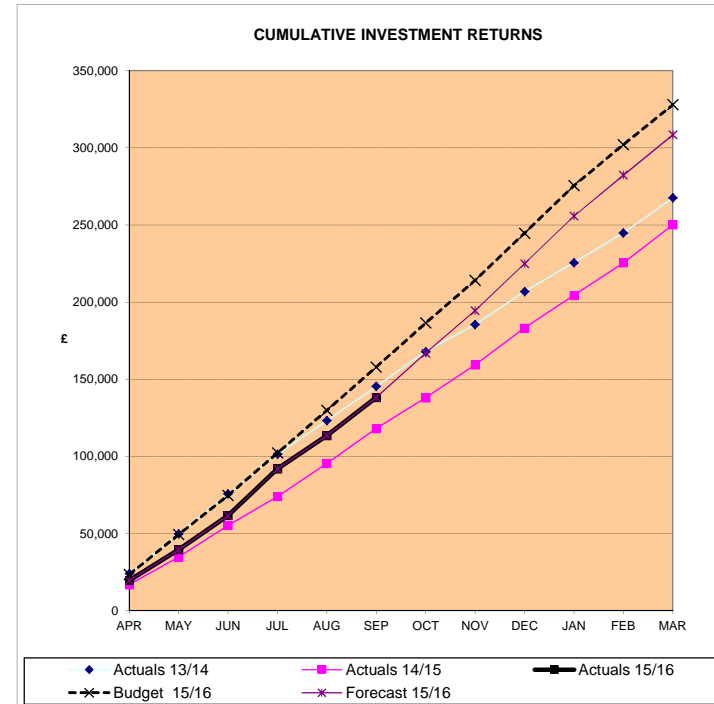
BUDGET FOR 2015/16 328,000
 FORECAST OUTTURN 308,400

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.6572%
 7 Day LIBID 0.3500%
 3 Month LIBID 0.4300%



STAFFING STATISTICS SEPTEMBER 2015

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	AUGUST TOTALS
1. Communities and Business	13.73	12.54	0.00	0.38	12.92		13.50
2. Corporate Support							
<i>Contact Centre, HR, Secretariat & Property</i>	60.23	55.03	2.00	0.00	57.03		57.03
3. Environmental & Operational Services	148.81	146.76	21.13	1.23	169.12		163.52
<i>3a. Building Control</i>	10.61	10.61	0.00	0.00	10.61		10.61
<i>3b. Environmental Health</i>	12.57	11.18	2.00	0.00	13.18		13.18
<i>3c. Licensing</i>	8.62	8.42	0.00	0.00	8.42		8.42
<i>3d&e. Operational Services</i>	105.01	102.55	19.13	1.23	122.91		117.31
<i>3f. Parking & Amenity Services</i>	12.00	12.00	0.00	0.00	12.00		12.00
<i>3g. Kent Resource Partnership</i>	0.00	2.00	0.00	0.00	2.00	Funding comes from a number of authorities not just SDC	2.00
4. Finance							
<i>Finance, Revenues & Benefits, Transformation & Strategy, & Chief Executive</i>	64.72	57.54	8.75	1.19	67.48	High number of agency due to universal credit	70.04
5. Housing	12.35	13.03	0.00	0.00	13.03		13.03
6. Legal & Governance	12.31	10.00	2.00	0.40	12.40		14.54
7. Planning Services	45.80	42.17	0.00	0.00	42.17		42.17
SUB TOTAL	357.95	337.07	33.88	3.20	374.15		373.83
EXTERNALLY FUNDED POSTS							
8. Communities and Business	5.23	5.23	0.00	0.00	5.23		5.23
9. Housing	6.09	5.31	0.00	0.00	5.31		5.31
SUB TOTAL	11.32	10.54	0.00	0.00	10.54		10.54
TOTAL	369.27	347.61	33.88	3.20	384.69		384.37
Number of staff paid in September 2015: 378 permanent, 9 casuals							

Reserves

	01/04/15	Movement in month	Cumulative to date	Balance as at end September 15	31/3/16 budget	31/3/16 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
Accumulated Absences	152			152	152	152
Municipal Mutual Insurance (MMI)	257			257	257	257
NNDR Appeals	1,804			1,804	1,804	1,804
Others	94			94	94	94
	2,307	0	0	2,307	2,307	2,307
<u>Capital Receipts(Gross)</u>						
	3,460	0	-120	3,580	0	0
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Budget Stabilisation	6,704			6,704	7,551	7,671
Financial Plan	4,160			4,160	3,659	3,659
Property Investment	3,731			3,731	3,731	0
Asset Maintenance	1,000			1,000	1,000	1,000
Housing Benefit subsidy	664			664	664	664
Pension Fund	640			640	640	640
Local Plan/LDF	634	-8	-8	626	571	571
Reorganisation	465			465	465	465
Vehicle Renewal	419			419	419	419
Action and Development	395			395	395	395
Communities and Business	383			383	383	383
New Homes Bonus	379			379	469	469
First Time Sewerage	366			366	366	366
Carry Forward Items	336			336	336	336
Vehicle Insurance	293			293	293	293
IT Asset Maintenance	244			244	244	244
Corporate Project Support	200			200	200	200
Capital Financing	184			184	275	275
Flood Support	144			144	144	144
Repayable Housing Grant Assistance	117		9	126	117	117
District Elections	106	-5	-30	76	124	124
Housing Surveys	105			105	105	105
Homelessness Prevention	103		17	120	103	103
Health & Safety	100			100	100	100
Others (Under £100k)	445			445	445	445
	22,317	-13	-11	22,306	22,799	19,188
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	0				0	0
	1,500				1,500	1,500
TOTAL	29,584				26,606	22,995

9. Capital

September 2015

		Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
		Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance
		£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000
COMMDEV	Big Community Fund - Capital	-	3	- 3	-	-	10	- 10	-	-	-	-
COMMDEV	Property Investment Strategy	200	400	- 200	- 100	6,700	6,708	- 8	- 0	6,700	6,700	-
ENVOPS	Car Park	-	-	-	-	-	-	-	-	4,000	4,000	-
ENVOPS	Vehicle Purchases	42	40	2	5	249	186	63	25	498	498	-
ENVOPS	Dunbrik Vehicle Workshop	-	-	-	-	-	0	- 0	-	234	234	-
HOUSING	Improvement Grants	24	41	- 18	- 74	142	130	12	9	284	284	-
HOUSING	WKHA Adaps for Disab Financing Costs Advances	21	20	1	6	125	36	89	71	250	250	-
HOUSING	SDC - HMO Grants	-	-	-	-	-	10	- 10	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	9	- 9	-	-	14	- 14	-	-	-	-
HOUSING	RHPCG - Energy Conservation	-	-	-	-	-	6	- 6	-	-	-	-
ICT	Back-up Generator	-	-	-	-	-	-	-	-	140	140	-
DEVCONT	Affordable Housing	-	-	-	-	-	92	- 92	-	-	-	-
DEVCONT	S106 Capital	-	-	-	-	-	59	- 59	-	-	-	-
		286	513	- 227	- 79	7,216	7,251	- 35	- 0	12,106	12,106	-

*Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

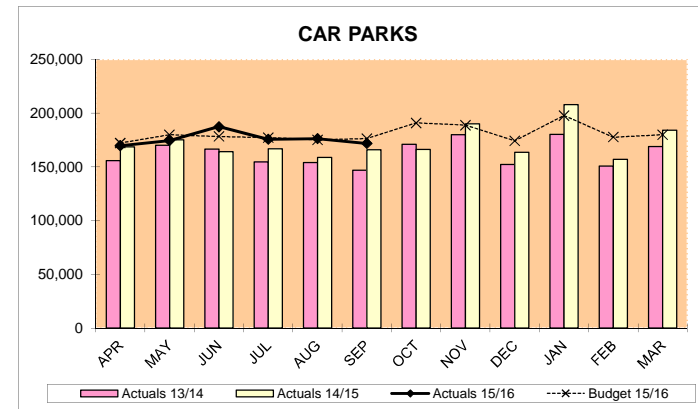
September 2015

	ACTUAL	Comparison of 14/15 and 15/16, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	1,054,991	<i>55,695</i>	1,058,746	-3,755	2,168,046	2,168,046
ON-STREET PARKING	533,471	<i>39,588</i>	448,846	84,625	917,973	917,973
LAND CHARGES	93,013	<i>-23,854</i>	80,850	12,163	190,903	200,903
BUILDING CONTROL	204,325	<i>-41,410</i>	228,648	-24,323	457,314	437,314
DEVELOPMENT MANAGEMENT	414,802	<i>-59,184</i>	334,062	80,740	715,547	760,547
	2,300,602	-29,165	2,151,152	149,450	4,449,783	4,484,783

10 Car Parks Graphs

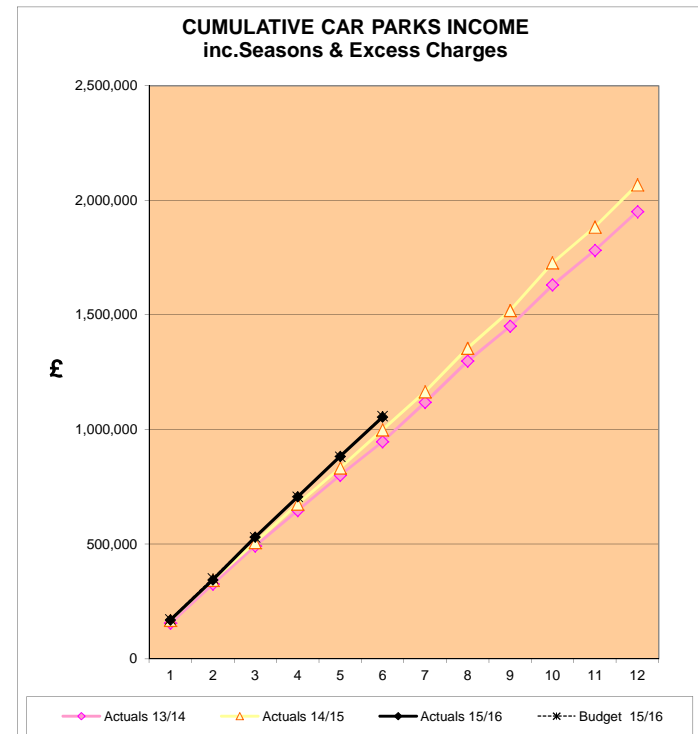
CAR PARKS (HWCARPK)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	155,699	168,511	169,550	1,038	172,079	-2,529	
2 MAY	169,965	175,067	174,417	-649	179,850	-5,433	
3 JUN	166,396	164,077	187,391	23,314	178,233	9,158	
4 JUL	154,581	166,900	175,503	8,603	177,165	-1,662	
5 AUG	154,033	158,792	176,282	17,490	175,054	1,228	
6 SEP	146,979	165,949	171,848	5,899	176,365	-4,517	
7 OCT	170,958	166,318		-166,318	190,817	-190,817	
8 NOV	179,815	189,931		-189,931	188,798	-188,798	
9 DEC	152,215	163,685		-163,685	174,210	-174,210	
10 JAN	180,306	207,783		-207,783	197,832	-197,832	
11 FEB	150,861	157,031		-157,031	177,692	-177,692	
12 MAR	168,940	184,154		-184,154	179,951	-179,951	
	1,950,748	2,068,198	1,054,991	-1,013,207	2,168,046	-1,113,055	2,168,046



CAR PARKS (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	155,699	168,511	169,550	1,038	172,079	-2,529	
MAY	325,664	343,578	343,967	389	351,929	-7,962	
JUNE	492,060	507,655	531,358	23,703	530,162	1,196	
JUL	646,641	674,555	706,861	32,306	707,327	-466	
AUG	800,674	833,347	883,143	49,796	882,381	762	
SEP	947,653	999,296	1,054,991	55,695	1,058,746	-3,755	
OCT	1,118,610	1,165,614		-1,165,614		0	
NOV	1,298,425	1,355,545		-1,355,545		0	
DEC	1,450,641	1,519,229		-1,519,229		0	
JAN	1,630,947	1,727,012		-1,727,012		0	
FEB	1,781,808	1,884,044		-1,884,044		0	
MAR	1,950,748	2,068,198		-2,068,198		0	2,168,046



SEPTEMBER 2015

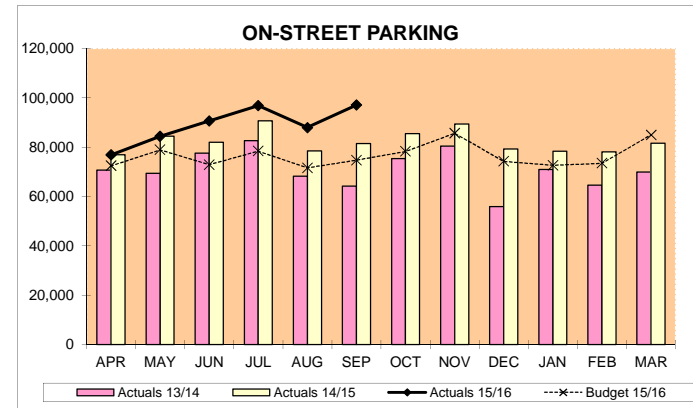
HWCARPK

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	889,743	897,540	151,661
EXCESS / PENALTY CHARGES	***1/****3	(403)	-	(6)
SEASON TICKETS	***2	154,802	154,206	19,614
OTHER (inc. Res. Pkg)	***9	5,618	3,000	2,028
WAIVERS	3404	190	-	-
RENT	94500	5,040	4,000	(1,450)
		1,054,991	1,058,746	171,848

9 On-Street / Enforcement Graphs

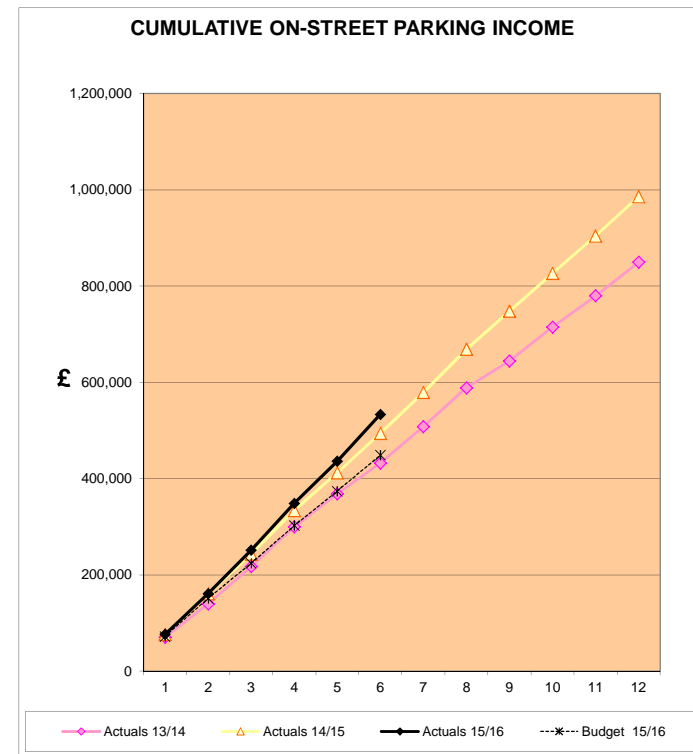
ON-STREET PARKING (HWDCRIM / HWENFORC)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	70,633	76,959	76,819	-139	72,400	4,419	
2 MAY	69,381	84,385	84,358	-27	78,899	5,459	
3 JUN	77,535	81,925	90,549	8,624	72,906	17,643	
4 JUL	82,605	90,710	96,782	6,072	78,377	18,405	
5 AUG	68,200	78,464	87,931	9,466	71,559	16,372	
6 SEP	64,195	81,440	97,031	15,591	74,705	22,326	
7 OCT	75,420	85,478		-85,478	78,258	-78,258	
8 NOV	80,422	89,411		-89,411	85,619	-85,619	
9 DEC	55,880	79,197		-79,197	74,251	-74,251	
10 JAN	70,937	78,399		-78,399	72,606	-72,606	
11 FEB	64,562	78,050		-78,050	73,433	-73,433	
12 MAR	69,925	81,534		-81,534	84,960	-84,960	
	849,694	985,953	533,471	-452,482	917,973	-384,502	917,973



ON-STREET PARKING (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	70,633	76,959	76,819	-139	72,400	4,419	
MAY	140,014	161,344	161,178	-166	151,299	9,879	
JUNE	217,548	243,269	251,727	8,458	224,205	27,522	
JUL	300,153	333,979	348,509	14,530	302,582	45,927	
AUG	368,353	412,444	436,440	23,996	374,141	62,299	
SEP	432,548	493,883	533,471	39,588	448,846	84,625	
OCT	507,968	579,361		-579,361		0	
NOV	588,390	668,772		-668,772		0	
DEC	644,270	747,969		-747,969		0	
JAN	715,207	826,369		-826,369		0	
FEB	779,769	904,419		-904,419		0	
MAR	849,694	985,953		-985,953		0	917,973



SEPTEMBER 2015

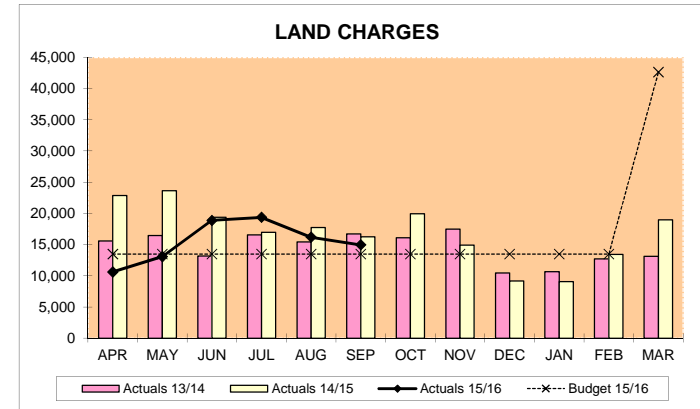
HWDCRIM / HWENFORC

	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES	3403	108,121	69,120	27,259
WAIVERS	3404	3,573	4,998	1,358
RESIDENTS PERMITS	3406	32,679	24,000	5,354
ON STREET PARKING	3300	264,102	235,048	42,728
BUSINESS PERMITS	3408	40,293	41,496	4,728
OTHER	9999	5,870	-	-
EXCESS CHARGE	****1	78,832	74,184	15,603
		533,471	448,846	97,031

10 Land Charges Graphs

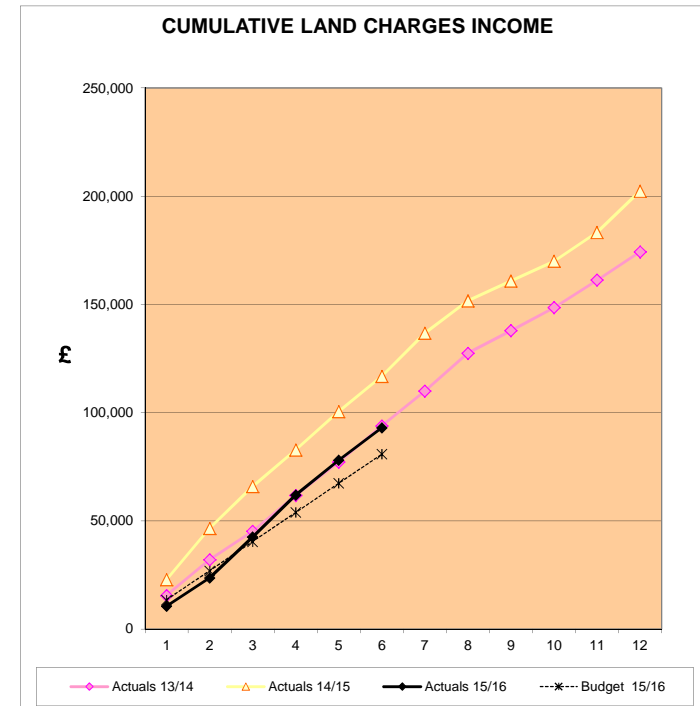
LAND CHARGES (LPLNDCH)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	15,600	22,879	10,600	-12,280	13,475	-2,875	
2 MAY	16,455	23,640	13,067	-10,572	13,475	-408	
3 JUN	13,180	19,373	18,870	-503	13,475	5,395	
4 JUL	16,544	16,975	19,368	2,393	13,475	5,893	
5 AUG	15,419	17,740	16,176	-1,565	13,475	2,701	
6 SEP	16,709	16,259	14,933	-1,327	13,475	1,458	
7 OCT	16,083	19,959		-19,959	13,475	-13,475	
8 NOV	17,455	14,915		-14,915	13,475	-13,475	
9 DEC	10,427	9,149		-9,149	13,475	-13,475	
10 JAN	10,652	9,067		-9,067	13,475	-13,475	
11 FEB	12,722	13,439		-13,439	13,475	-13,475	
12 MAR	13,127	18,985		-18,985	42,678	-42,678	
	174,373	202,382	93,013	-109,369	190,903	-97,890	200,903



LAND CHARGES (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	15,600	22,879	10,600	-12,280	13,475	-2,875	
MAY	32,055	46,519	23,667	-22,852	26,950	-3,283	
JUNE	45,235	65,892	42,537	-23,355	40,425	2,112	
JUL	61,779	82,867	61,905	-20,962	53,900	8,005	
AUG	77,198	100,607	78,080	-22,527	67,375	10,705	
SEP	93,907	116,867	93,013	-23,854	80,850	12,163	
OCT	109,990	136,826		-136,826		0	
NOV	127,445	151,741		-151,741		0	
DEC	137,872	160,890		-160,890		0	
JAN	148,524	169,957		-169,957		0	
FEB	161,246	183,397		-183,397		0	
MAR	174,373	202,382		-202,382		0	200,903



SEPTEMBER 2015

LPLNDCH

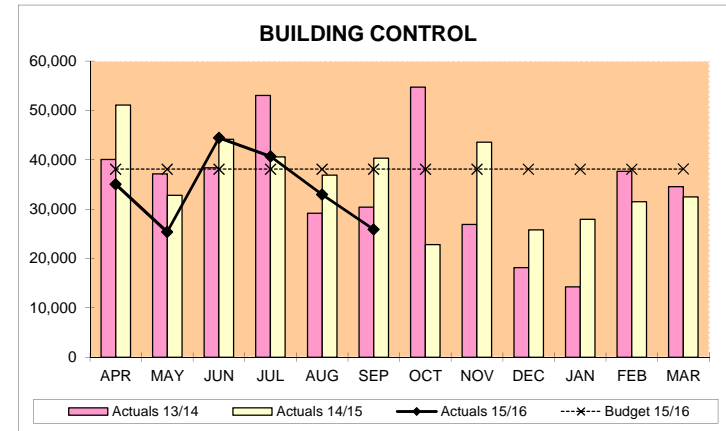
Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 14/15)	(Cumulative)
£105	57	21%	25%	331
£86	80	30%	36%	569
£0	133	49%	40%	589
	270	100.0%	99.9%	1,489

10 Building Control Graphs

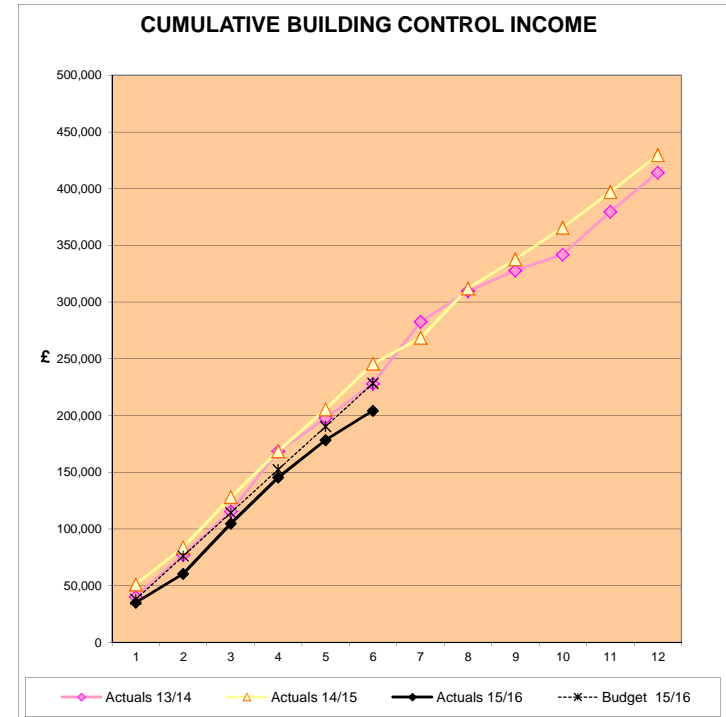
BUILDING CONTROL (DVBCFEE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	40,068	51,034	35,001	-16,033	38,108	-3,107	
2 MAY	37,100	32,817	25,363	-7,454	38,108	-12,745	
3 JUN	38,370	44,143	44,417	274	38,108	6,309	
4 JUL	52,998	40,573	40,654	81	38,108	2,546	
5 AUG	29,169	36,853	32,974	-3,879	38,108	-5,134	
6 SEP	30,402	40,314	25,916	-14,399	38,108	-12,192	
7 OCT	54,714	22,812		-22,812	38,108	-38,108	
8 NOV	26,918	43,520		-43,520	38,108	-38,108	
9 DEC	18,120	25,767		-25,767	38,108	-38,108	
10 JAN	14,239	27,922		-27,922	38,108	-38,108	
11 FEB	37,644	31,466		-31,466	38,108	-38,108	
12 MAR	34,554	32,457		-32,457	38,126	-38,126	
	414,297	429,679	204,325	-225,353	457,314	-252,989	437,314



BUILDING CONTROL (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	40,068	51,034	35,001	-16,033	38,108	-3,107	
MAY	77,168	83,852	60,365	-23,487	76,216	-15,851	
JUNE	115,539	127,995	104,782	-23,213	114,324	-9,542	
JUL	168,537	168,568	145,436	-23,132	152,432	-6,996	
AUG	197,706	205,421	178,410	-27,011	190,540	-12,130	
SEP	228,108	245,735	204,325	-41,410	228,648	-24,323	
OCT	282,823	268,547		-268,547		0	
NOV	309,740	312,067		-312,067		0	
DEC	327,861	337,834		-337,834		0	
JAN	342,099	365,756		-365,756		0	
FEB	379,743	397,222		-397,222		0	
MAR	414,297	429,679		-429,679		0	437,314



SEPTEMBER 2015

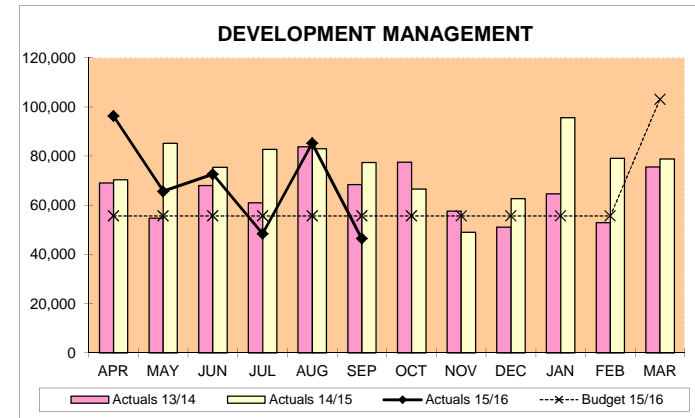
DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	132,684	137,994	21,364
Inspection Fee	3067	71,641	90,654	4,552
	204,325	228,648		25,916

10 Development Management Graph

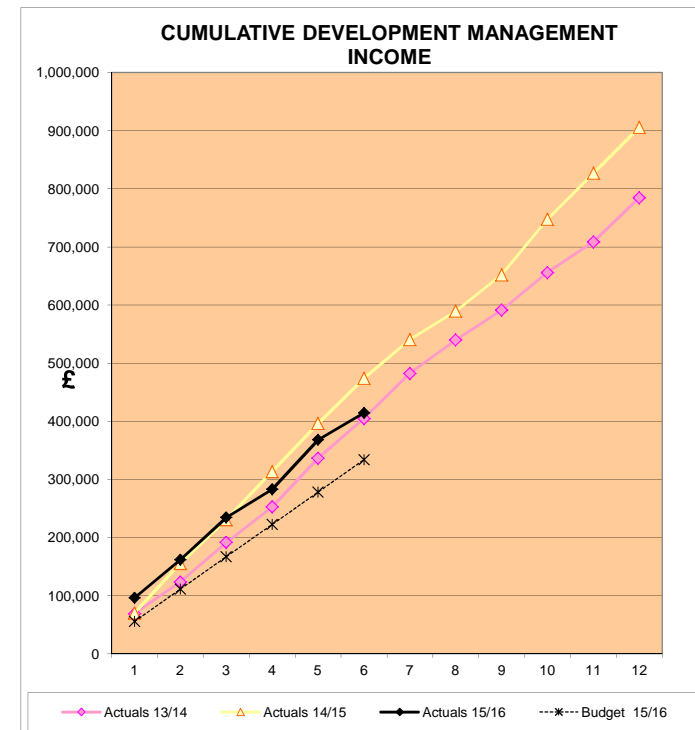
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Actuals-Budget)	Manager's Forecast
1 APR	69,061	70,352	96,359	26,007	55,677	40,682	
2 MAY	54,683	85,205	65,683	-19,522	55,677	10,006	
3 JUN	68,069	75,418	72,594	-2,824	55,677	16,917	
4 JUL	61,049	82,661	48,394	-34,267	55,677	-7,283	
5 AUG	83,804	82,965	85,273	2,308	55,677	29,596	
6 SEP	68,457	77,386	46,499	-30,887	55,677	-9,178	
7 OCT	77,511	66,604		-66,604	55,677	-55,677	
8 NOV	57,665	49,012		-49,012	55,677	-55,677	
9 DEC	51,148	62,729		-62,729	55,677	-55,677	
10 JAN	64,624	95,591		-95,591	55,677	-55,677	
11 FEB	52,900	79,133		-79,133	55,677	-55,677	
12 MAR	75,584	78,850		-78,850	103,100	-103,100	
TOTAL	784,555	905,905	414,802	-491,103	715,547	-300,745	760,547



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 13/14	Actuals 14/15	Actuals 15/16	Cumulative increase / decrease from 14/15 to 15/16	Budget 15/16	Variance (Column E-G)	Manager's Forecast
APR	69,061	70,352	96,359	26,007	55,677	40,682	
MAY	123,743	155,557	162,042	6,485	111,354	50,688	
JUNE	191,813	230,975	234,637	3,662	167,031	67,606	
JUL	252,862	313,636	283,030	-30,606	222,708	60,322	
AUG	336,666	396,601	368,303	-28,297	278,385	89,918	
SEP	405,123	473,987	414,802	-59,184	334,062	80,740	
OCT	482,634	540,590		-540,590		0	
NOV	540,299	589,602		-589,602		0	
DEC	591,447	652,331		-652,331		0	
JAN	656,070	747,922		-747,922		0	
FEB	708,971	827,055		-827,055		0	
MAR	784,555	905,905		-905,905		0	760,547



SEPTEMBER 2015

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	377,853	303,246	41,568
Other	9999	-	-	-
Pre-application Fees	94301	28,299	25,656	4,931
Monitoring Fees	94302	8,650	5,160	-
TOTAL	414,802	334,062	46,499	